



**2008 FALL BOARD OF DIRECTORS MEETING  
SHERATON SEATTLE HOTEL  
SEATTLE, WA  
OCTOBER 22, 2008**

- I. **CALL TO ORDER.** AIHEC Board Chair, Cheryl Crazy Bull, called the 2008 Fall Board of Directors meeting to order at 7:55 a.m. (local time).
- II. **OPENING PRAYER AND INTRODUCTIONS.** David Yarlott, President of Little Big Horn College and AIHEC Member at Large, offered an opening prayer. Meeting participants then introduced themselves.
- III. **ROLL CALL AND PROXY REVIEW.**  
Carrie Billy, AIHEC President & CEO, called the roll. Following the roll call, Chair Crazy Bull reminded the attendees that a Director may designate another Board member as a proxy for the purpose of establishing a quorum and for voting in the election of officers. A Director must send a written notification to the AIHEC Central Office identifying the proxy. A president can designate an official representative from his or her institution to participate in meeting discussions and to have his or her institution counted toward the requirement that a member institution cannot miss three consecutive meetings. However, the representative has no voting authority and therefore cannot cast a vote on any matter during the Board meetings.

**Regular Members Present**

Bay Mills Community College  
 Blackfeet Community College  
 Cankdeska Cikana Community College  
 Chief Dull Knife College  
 College of Menominee Nation  
 Diné College  
 Fond du Lac Tribal College  
 Fort Belknap College  
 Fort Berthold Community College  
 Fort Peck Community College  
 Haskell Indian Nations University  
 Institute of American Indian Arts  
 Leech Lake Tribal College  
 Little Big Horn College  
 Navajo Technical College  
 Northwest Indian College  
 Oglala Lakota College  
 Salish Kootenai College  
 Sinte Gleska University  
 Sitting Bull College

**Represented by**

Michael Parish  
*Richard Littlebear*<sup>1</sup>  
 Cynthia Lindquist Mala  
 Richard Littlebear  
 Verna Fowler  
 Ferlin Clark  
 Patty Petite  
 Carole Falcon Chandler  
 Russell Mason  
 James Shanley  
 Linda Sue Warner  
 Robert Martin  
 Leah Carpenter  
 David Yarlott  
 Elmer Guy  
 Cheryl Crazy Bull  
 Thomas Shortbull  
 Joseph McDonald  
 Lionel Bordeaux  
 Laurel Vermillion

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<sup>1</sup> *Institution present by proxy*

**Regular Members Present – cont'd**

Southwestern Indian Polytechnic Institute  
Tohono O'odham Community College  
Turtle Mountain Community College

**Represented by**

*Robert Martin*<sup>2</sup>  
*Robert Martin*<sup>3</sup>  
*Robert Martin*<sup>4</sup>

**Regular Members Absent**

Ilisagvik College  
Lac Courte Oreilles Ojibwa Community College  
Little Priest Tribal College  
Nebraska Indian Community College  
Saginaw Chippewa Tribal College  
Sisseton Wahpeton College  
Stone Child College  
White Earth Tribal and Community College

Twenty-three regular members having voted present, a quorum was established.

**Official Representatives to Regular Members**

Blackfeet Community College	Julene Kennerly
Lac Courte Oreilles Ojibwa Community College	Dan Gretz
Southwestern Indian Polytechnic Institute	Alex Aragon
United Tribes Technical College	Phil Baird

**Associate Members Present**

Comanche Nation College	Kim Winkelman
Wind River Tribal College	Marlin Spoonhunter

**Associate Members Absent**

College of the Muskogee Nation  
Keweenaw Bay Ojibwa Community College

**International Member Absent**

Red Crow Community College

**IV. APPROVAL OF MEETING MINUTES.**

Second Vice-Chair Cynthia Lindquist Mala presented the minutes of the AIHEC 2008 Summer Board of Directors meeting for consideration and approval. She highlighted several items contained in the minutes, including the title change of AIHEC Executive Director to President and CEO, the AIHEC Transition Strategic Plan update, and the Bylaws requirement that member institutions cannot miss three consecutive meetings. President Lindquist Mala

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<sup>2</sup> *Institution present by proxy*

<sup>3</sup> *Institution present by proxy*

<sup>4</sup> *Institution present by proxy*

commented that the portion of the minutes related to the WHITCU Report needed correction. The WHITCU Report referenced recommendations made by the American Indian College Fund (A\*CF) Board of Trustees, when these references should have been attributed to the President's Advisory Board on Tribal Colleges and Universities.

President Chandler–Falcon suggested that the AIHEC staff send a written reminder of the Bylaws requirement concerning attendance at AIHEC meetings.

**MOTION:** President Lindquist Mala moved [seconded by President McDonald] to accept the minutes of the 2008 AIHEC Summer Board of Directors meeting, as corrected.

**OUTCOME:** The motion was agreed to by voice vote.

Second Vice-Chair Lindquist Mala presented the minutes from the 2008 Summer Executive Committee meeting held on July 20, 2008. She noted that further research was needed with regard to the need to convene three Board meetings annually to comply with the Sarbanes-Oxley Act, should the Act be expanded to include non-profit organizations in the future. Second Vice-Chair Lindquist Mala noted that the revised check signing policy would be presented at the 2008 Fall Board of Directors meeting for review and approval.

**MOTION:** President Lindquist Mala moved [seconded by President McDonald] to accept the minutes of the 2008 AIHEC Summer Executive Committee meeting.

**OUTCOME:** The motion was agreed to by voice vote.

#### **V. REPORT OF THE CHAIR.**

Chair Crazy Bull reviewed the dates and locations of the upcoming AIHEC Board Meetings. With regard to the 2009 AIHEC Winter meeting in Washington, DC she encouraged Board members to make their hotel reservations soon. She commented that it is not necessary for each school to send a representative to the Winter meeting, depending on each institution's economic situation. She stated that it may be more beneficial for states that have multiple colleges, such as North Dakota, South Dakota, Montana, Michigan, and Minnesota, to consider designating a delegate rather than sending someone from each institution. Based on her past experience, Chair Crazy Bull stated that Members of Congress are interested in hearing from students and that each institution may want to send a student along to accompany the president(s) designated to represent its state.

Chair Crazy Bull noted that the 2009 AIHEC Spring Board of Directors meeting will be held from March 26 – 28, 2009 in Missoula, MT. The 2009 Spring Student Conference will be held from March 29 – April 1, 2009 in Missoula, MT as well.

Chair Crazy Bull offered to host the AIHEC 2009 Summer Board of Directors Meeting and Retreat at Northwest Indian College in Bellingham, WA. She commented it also would be a good location, particularly with our recent interactions with The Boeing Company and Intel Corporation, since those companies are located in the region and we may have opportunities to work with them in the future.

Chair Crazy Bull stated that, the auditors of the AIHEC Central office recommended that the Code of Conduct be distributed to the Board of Directors for signature on an annual basis. The Executive Committee members decided that the Code of Conduct forms only need to be signed by the elected Officers of the Board. Therefore, following the election of new Officers later in this meeting, the Code will be distributed to the 2008-2010 Officers for signature.

#### **VI. TREASURER'S REPORT.**

President Shanley presented the Treasurer's Report. He stated that the Finance and Audit Committee has met via conference call over the past couple of months to discuss the Fiscal Year 2009 AIHEC budget. He stated that originally the Finance and Audit Committee was planning to request a \$1,000 increase in Regular membership dues and a proportional increase for Associate members. However, due to the recent economic downturn, the AIHEC staff reworked the proposed FY 2009 budget, identified some additional cost cutting to AIHEC's Central Office, and presented the Committee with a budget that continues operations without a dues increase for FY2009. President Shanley offered the following motion on behalf of the Finance and Audit Committee for Board's consideration and approval.

**MOTION:** President Shanley moved [seconded by President McDonald] that the AIHEC Board of Directors adopts the Fiscal Year 2009 budget, as presented.

**DISCUSSION:** President Shortbull objected to the adoption of the proposed Fiscal Year 2009 budget. Chair Crazy Bull clarified that the Fiscal Year 2009 budget does not contain an increase in dues. However, a dues increase will be proposed beginning in Fiscal Year 2010. President Shortbull further commented about the spending of the BIE technical assistance funds awarded to AIHEC under Public Law 95-471.

**OUTCOME:** The motion was agreed to by voice vote, with President Shortbull voting in opposition.

President Shanley stated that the Finance and Audit Committee discussed AIHEC's future financial needs and the Committee developed a consensus statement recommending that the AIHEC Central Office establish a Reserve Fund, as soon as possible, with the goal of building a reserve equal to 15-20 percent of AIHEC's annual general revenue. He further stated that any unexpected revenue would be placed in the Reserve Fund and used only in the event of a financial emergency.

**MOTION:** President Shanley moved [seconded by President McDonald] that beginning Fiscal Year 2010 and continuing for the next four fiscal years, annual membership dues shall increase by five percent each year.

**DISCUSSION:** President Shortbull opposed this motion based on the technical assistance provision in the Tribally Controlled Colleges and Universities Assistance Act (TCCUAA). He stated that the technical assistance provision allows each TCU to request technical assistance funds from the

Bureau of Indian Education (BIE). He further stated that when AIHEC experienced financial difficulties a few years ago, the TCU membership dues were increased to help support the organization. He stated that if AIHEC received additional funding from other sources, then the TCU membership dues should have been decreased. Further, technical assistance funds should not be used for AIHEC operations. He commented that he plans to apply for technical assistance funding under the TCCUAA for Oglala Lakota College.

Chair Crazy Bull stated that at the 2007 Spring Board meeting, the Board passed a motion that it reaffirms its support of the technical assistance contract authorized under Public Law 95-471, between the Bureau of Indian Education (BIE) and AIHEC as a means to continue to provide vital services to Tribal Colleges and Universities and support the AIHEC central organization in these efforts. Further, the Board supports the annual continuation of this contract at a level not less than the Fiscal Year 2007 appropriated amount.

Mr. Baird commented that AIHEC pays membership dues to other organizations on behalf of the TCUs, such as American Council on Education (ACE), National Association of State Universities and Land Grant Colleges (NASULGC), and the American Association of Community Colleges (AACC), and there is a cost benefit to the TCUs in AIHEC belonging to these organizations. President Shortbull noted that he thinks it is preferable that each institution pay its own dues to those organizations, rather than having AIHEC represent the TCUs through its membership therein.

**OUTCOME:** The motion was agreed to by voice vote, with President Shortbull opposing.

Ms. Billy stated that the Board's delegation of authority regarding contracts and AIHEC's check signing policy need to be revised to reflect leadership changes. Under the current policy, contract and grant agreement signing authority is delegated to AIHEC's "Executive Director." AIHEC's check signing policy requires two specific signatures for every check. The policies need to reflect proper titles; and further, travel schedules are causing delays in processing checks and reimbursements. Ms. Billy recommends that the contract/grant agreement policy be changed to delegate authority to the "President & CEO" and the check signing policy be revised to provide a single signer provision. Under the new policy: (1) all checks of \$5,000 or less require one signature, which must be that of the President & CEO (Carrie Billy) *or* the Vice President for Advocacy (Meg Goetz); and (2) all checks of more than \$5,000 are required to have two signatures, the President & CEO *and* the Vice President for Advocacy. In addition, no check signer is permitted to sign a check for which such check signer is the bearer.

**MOTION:** President Shanley moved [seconded by President Parish] that:

**OUTCOME:** (1) the Board of Directors delegates authority to sign and manage AIHEC's contracts and agreements to the President & CEO, pursuant to section 7.03 of the AIHEC Bylaws, as amended; and (2) the Board approves AIHEC's check signing policy as presented. The motion was agreed to by a voice vote.

The Finance & Audit Committee recommends implementing a special assessment to provide revenue for the Reserve Fund to assist the AIHEC Central Office in addressing future escalating costs. TCUs can pay the special assessment in increments or lump sum.

**MOTION:** President Shanley moved [seconded by President Lindquist Mala] that a special assessment of \$1,000 shall be imposed on all AIHEC members, to be paid over a period of five years, for the purpose of building the AIHEC Reserve Fund.

**OUTCOME:** The motion was agreed to by voice vote, with President Shortbull opposing.

## **VII. AIHEC CENTRAL OFFICE UPDATE.**

Ms. Billy presented an update on the AIHEC Central Office activities. She highlighted items in the preliminary AIHEC 2008 Annual Report, which was included in the Board book. She reviewed several changes to key legislation affecting TCUs, including the transition of the TCUs' Higher Education Act Title III-A program to a formula-driven program, while retaining the authority for the Department of Education, Office of Postsecondary Education to conduct an annual competition for construction grants. Ms. Billy noted that the Tribal College Act Reauthorization has broadened the definition of an Indian Student to include biological children of an enrolled member of a federally recognized tribe. She stated AIHEC was successful in securing language in the newly reauthorized Farm Bill that limits the required non-Federal matching funds to five percent for the TCU Essential Community Facilities Grants program.

Ms. Billy reported that Diné College and Fort Peck Community College are seeking accreditation through the World Indigenous Nations Higher Education Consortium (WINHEC) Initiative at its annual conference being held in Australia in December 2008. If successful, they will be the first TCUs to receive accreditation through WINHEC.

Ms. Billy stated that the AIHEC-AIMS report for 2008 is due on December 12, 2008. She further reported that all of the TCUs have submitted their reports for 2007.

Ms. Billy announced the upcoming AIHEC Indigenous Evaluation Framework Workshop series. She encouraged faculty and staff at TCUs and K-12 teachers and administrators to participate. AIHEC is offering a limited number of stipends up to \$500 for participants.

Ms. Billy reported that AIHEC is offering a one-year trial membership for three TCUs to participate in the Faculty Resource Network, which is a faculty development program administered by New York University. She further stated that after the trial membership, AIHEC will evaluate the experience of the participating TCUs and consider offering membership to other AIHEC institutions.

Ms. Billy stated that AIHEC has received two new grants: (1) National Endowment for the Humanities (NEH) Advancing Knowledge Program to develop a federated database that will provide a point of access to the digitized cultural objects of the National Museum of the American Indian, the National Museum of Natural History, and the Southwest Museum of the American Indian; and, (2) National Science Foundation (NSF) Geosciences Education

Program to develop a Climate Change Course series focusing on climate, weather, and water processes and issues.

Ms. Billy announced that President Vanegas-Funcheon had been chosen as the Co-chair of the USDA-AIHEC Leadership Group. Further, the USDA has appointed a new 1994 liaison located in Washington, D.C. and two 1994 regional liaisons that will be housed at Sitting Bull College and Little Big Horn College.

President Bordeaux inquired about the status of TCUs taking educational ownership by establishing tribal accreditation codes based on its tribal laws and customs and on forward funding of TCU operations. Ms. Billy stated that AIHEC worked very hard to get forward funding included in the President's Fiscal Year 2009 budget. However, it was removed by OMB during the pass-back process and was therefore not included in the final budget submission. She stated that AIHEC may have more success in attaching forward funding to the next Congressional stimulus package or supplemental appropriations bill, rather than in an annual appropriations process. Ms. Billy noted that the North Dakota TCU presidents, President Salois, and AIHEC staff met with Senator Dorgan in early September during the 2008 Executive Awareness session in Bismarck to discuss accomplishing forward funding in a supplemental bill. She recommended that individual TCUs go through the WINHEC accreditation process to see how it works and from that experience, AIHEC can explore its own accreditation model. President Bordeaux indicated that the BIE technical assistance funding should be directed toward developing an AIHEC-driven accreditation model emanating from the AIHEC membership. He asked that this issue be a priority of the next Chair of AIHEC.

## **VIII. REPORTS OF THE AIHEC COMMITTEES.**

### **STEM COMMITTEE.**

President Guy chaired the Science, Technology, Engineering and Mathematics (STEM) Committee on behalf of President Davis, who was unable to attend this meeting. President Guy presented the STEM Committee report and subsequent motions.

President Guy stated that CGC, Inc., a group of high technology corporations, including The Boeing Company, Intel, Oracle and Microsoft, is interested in working with TCUs to form partnerships that may involve education, workforce development, research and contracts for goods and services. He further stated that the AIHEC Board of Directors requests that AIHEC staff work with CGC to plan and implement a "TCU Showcase" that will provide a means for TCUs that are currently in a position to partner with high technology companies, or that have a long term development plan that includes a relationship with high tech industry, to explore opportunities for partnerships. President Guy stated that this event should be scheduled to coincide with another TCU event, such as the AIHEC Spring Conference. In addition, the AIHEC staff should work with CGC and the TCUs to develop a survey instrument that will help CGC recruit the most appropriate company representatives to attend this event.

**MOTION:** President Guy moved [seconded by President McDonald] that the AIHEC Central Office work with CGC, Inc. to plan and conduct an information sharing event

between the TCUs and private sector companies interested in partnering with AIHEC member institutions.

**OUTCOME:** The motion was agreed to by voice vote.

President Guy reported on the Clinton Global Initiative (CGI), an action-oriented organization that seeks to catalyze new partnerships, practices, and initiatives to address critical global challenges. He stated that the TCUs should explore working with CGI and other major initiatives to help address these rapidly emerging issues.

**MOTION:** President Guy moved [seconded by President McDonald] that the Board of Directors recommends that TCUs participate in the “Clinton Global Initiative” and other initiatives that focus on sustainable communities, climate change, and renewable energy and further directs the AIHEC Central Office to actively seek resources to promote TCU involvement in these initiatives.

**OUTCOME:** The motion was agreed to by voice vote.

#### **TRIBAL COLLEGE JOURNAL ADVISORY COMMITTEE.**

President Vermillion, Chair of the TCJ Advisory Committee, reported that the TCJ staff is exploring potential themes for future editions and the staff is in the process of redesigning the TCJ publication for 2009. President Vermillion urged the members to continue supporting the Tribal College Journal by purchasing subscriptions and placing advertisements.

#### **STUDENT ACTIVITIES COMMITTEE.**

President Yarlott served as Acting Chair of the Student Activities Committee. He indicated that a new chairperson was to be elected during the meeting. However the Committee did not establish a quorum and therefore no business could be conducted, including elections. President Yarlott stated that the Committee discussed concerns about organized athletic teams, including advantages some school teams have over other teams in terms of physical capabilities and number of teammates. Also expressed was a concern that these issues will hamper national championship competition. He stated that the Committee plans to develop a survey seeking input from TCUs regarding the direction of the competitive tournaments. The Committee is looking into possibly adding other sports to the Student Conference competitions, such as golf, cross-country track, and archery.

Additionally, the Committee discussed concerns over conflicts of interest for individuals serving as both a coach and a Commissioner. The Committee is considering developing a conflict of interest waiver to be signed by the Commissioner, so individuals serving in dual roles can remove themselves from a ruling should an issue arise.

President Yarlott stated that several vacancies exist or will soon exist on the AIHEC Athletic Commission and the Student Activities Committee recommended several individuals to fill the vacancies or continue to serve as commissioners once their term has expired.

**MOTION:** President Yarlott moved [seconded by President Martin] that Juan Perez (Salish Kootenai College), Judy Gipp (Haskell Indian Nations University), and Roxanne Hunt (SIPI) shall be reappointed to the AIHEC Athletic Commission; and further,



that Frederica Lefthand (Little Big Horn College) and Penny Carol Hillaire (NWIC) be appointed to serve on the Commission.

**OUTCOME:** The motion was agreed to by voice vote.

President Yarlott reported that the Committee also discussed the need to raise the AIHEC Basketball Tournament entry fee, due to escalating costs.

**MOTION:** President Yarlott moved [seconded by President Martin] that beginning in 2009, the AIHEC Basketball Tournament Entry Fee shall be \$750 per team.

**OUTCOME:** The motion was agreed to by voice vote.

#### **RESEARCH COMMITTEE.**

President Lindquist Mala, Chair of the Research Committee, presented the Committee report. She announced that all of the AIHEC-AIMS data collection reports have been submitted for the 2007 reporting period. The deadline for next AIHEC-AIMS report is December 12, 2008.

President Lindquist Mala stated that the AIHEC staff is producing a monograph on Student Assessment at TCUs, which will be published by the end of the year and distributed to all TCU presidents. During the meeting, President Crazy Bull provided an update on the National Congress of the American Indian (NCAI) Research Advisory Workgroup, where she served as the representative for TCUs.

Further, the Committee discussed AIHEC's IRB (Institutional Review Board) process and noted that the Northwest Indian College IRB process will be used as a model and placed on AIHEC's website for reference. Additionally, the Committee conducted a follow-up discussion on Learning Communities, which was initially presented at the 2008 Summer Board meeting, and established a Learning Communities Working Group that will meet by conference call in mid-December 2008 to continue its discussions.

President Lindquist Mala commented that the Committee members received copies of two studies produced by the United Tribes Technical College (UTTC) entitled "Economic Impact" and "Return on Investment," which details the economic impact of UTTC on the economies of the Bismarck/Mandan areas and the State of North Dakota. President Lindquist Mala stated that the Committee will examine if the TCUs can do a similar study on a collective basis, and present this study as a monograph series.

#### **MEMBERSHIP AND ACCREDITATION COMMITTEE.**

Chair Crazy Bull stated that the Membership and Accreditation Committee report would be presented in Executive Session.

**IX. SPECIAL PRESENTATION BY BUREAU OF INDIAN EDUCATION.**

Stephanie Birdwell, BIE, Acting Deputy Director of Policy, Evaluation and Postsecondary Education, and Chris Redman, BIE, Education Program Specialist gave a presentation about the postsecondary education programs and activities within the Bureau of Indian Education (BIE). Ms. Birdwell stated that BIE is working with Haskell Indian Nations University and Southwestern Indian Polytechnic Institute (SIPI) on a learning model for postsecondary education.

Mr. Redman described the process used by the BIE to determine the Indian Student Count (ISC) value and distribution of funds to the TCUs. President Parish commented on BIE's current requirement to submit ISC documentation on an annual basis. He suggested that BIE develop a check list where TCUs can submit only the information that has changed since the previous report. President Shortbull expressed concern about BIE's distribution of funds since the ISC data is preliminary at the time the reports are due to BIE and TCUs later have to submit amended reports once they have completed their audits. Mr. Redman noted that some TCUs have not yet submitted their reports to BIE and that those delinquent institutions have been contacted. President Shortbull suggested that BIE not withhold disbursing ISC funding because some institutions have not completed their reports. He suggested that BIE disburse funds to those schools that have complied with the reporting requirements and withhold funding to the delinquent institutions until those schools have submitted their reports. He stated that schools could use previous years' data until they obtain final ISC information and, based on that information the BIE could adjust the final distribution of funds.

**X. REPORTS FROM AIHEC AFFILIATED BOARDS AND COMMITTEES.**

**STUDENT CONFERENCE REPORT.**

Chair Crazy Bull stated that the 2008 Student Conference Report was included in the materials distributed at the 2008 AIHEC Summer Board of Directors meeting and additional copies are available from the AIHEC Central Office. She stated that an update on the 2009 Student Conference was given by President McDonald at the Student Activities Committee meeting.

**STUDENT CONGRESS REPORT.**

Jessie McDonald, Student Congress Vice President, Salish Kootenai College, reported on the projects and goals of the AIHEC Student Congress (ASC), including drafting a plan to standardize the Student Conference competition rules and regulations; updating the Student Congress webpage to include pictures and event information; conducting a leadership skills training workshop at the upcoming NIEA conference; centralizing all the AIHEC Student Congress documents; and, developing a "go green" campaign to encourage TCU campuses to recycle. Ms. McDonald stated that the Student Congress members are making more conscientious spending decisions, and as a result, the ASC is currently under budget.

At the end of the report, President Clark recommended that the American Indian College Fund (A\*CF) support the Annual Leadership Conference of the AIHEC Student Congress.

**MOTION:** President Clark moved [seconded by President Falcon-Chandler] that the AIHEC Board of Directors recommends that the American Indian College Fund raise

funds to support the Annual Leadership Conference of the AIHEC Student Congress.

**OUTCOME:** The motion was agreed to by voice vote.

#### **WHITCU REPORT.**

Chair Crazy Bull stated that a draft of the President's Board of Advisors on Tribal Colleges and Universities report is contained in the Board Book materials. She reported that WHITCU and the U.S. Department of Energy are offering a technical assistance workshop on December 3 and 4, 2008 in Las Vegas, NV. The purpose of the workshop is to provide TCU participants with the opportunity to explore new and emerging federally sponsored programs and to expand funding opportunities for which TCUs can apply.

#### **XI. EXECUTIVE SESSION.**

**MOTION:** President Clark moved [seconded by President Lindquist Mala] to convene the Board in Executive Session to discuss the membership status of Fond du Lac Tribal and Community College.

**OUTCOME:** The motion was agreed to by voice vote.

The open Board meeting reconvened after executive session at 11:50 a.m.

**MOTION:** President Parish moved [seconded by President Shanley] that the Board reaffirms the Regular Membership of Fond du Lac Tribal and Community College (FDLTCC) for a period of up to five years, with certain conditions imposed on the institution's Regular Membership status. Specifically, FDLTCC shall submit an annual written report to the AIHEC Board of Directors on the College's progress toward achieving independence from the state system, as evidenced by progress in meeting the criteria set forth in the Bylaws for Regular Membership, including:

- Status as a subdivision of a federally recognized Tribe;
- Governing Board comprised of a majority of American Indians;
- Primarily serves American Indian community or communities, as evidenced by a number of factors, including:
  - Physical location of the tribal institution
  - Facilities
  - Facilities ownership
- Enrolls a majority of American Indian students;
- Demonstrates fulfillment of charter and mission and has an Educational Plan of Operation, as evidenced by:
  - Major programs and activities operated by the institution
  - Financial management and student records systems;
- Accredited or formal Candidate for Accreditation.

**DISCUSSION:** There was discussion regarding the current accreditation status of Fond du Lac Tribal and Community College and an amended motion was presented to the Board.

**MOTION:** President Shortbull moved [seconded by President Clark] to amend the pending motion to require that Fond du Lac Tribal and Community College revert from Regular Membership status to Associate Membership status, as required under section 3.10.0 of the AIHEC Bylaws.

Ms. Billy took a roll call vote of the Regular Members present. Chair Crazy Bull stated that pursuant to section 3.10.01 b of the AIHEC Bylaws, an affirmative vote of 75 percent of the members present and voting is required for adoption of the motion to amend. She further stated that only Regular Members can vote, and that President Petite of Fond du Lac Tribal and Community College would not be able to vote on this matter.

**OUTCOME:** The vote on the motion, as amended by President Shortbull, was 9 yeas, 8 nays, 75 percent not having been recorded in the affirmative the motion to amend the original motion failed. The motion, as offered by President Parish, was agreed to by voice vote.

**MOTION:** President Parish moved [seconded by President Falcon-Chandler] that the AIHEC Bylaws be amended to clarify the Board's intent that a 2-consecutive term limitation shall apply only to the office of the Board Chair and that all other elected officers may serve at the pleasure of the Board.

**OUTCOME:** The motion was agreed to by voice vote.

**MOTION:** President Parish moved [seconded by President Martin] that the AIHEC Bylaws be amended to delete all references to the position of "Second Vice-Chair" and insert in lieu thereof "Secretary" and to delete all references to "First Vice-Chair" and insert in lieu thereof "Vice-Chair".

**DISCUSSION:** President McDonald recommended not approving the motion because the title "Secretary" is confusing since the AIHEC Central Office has a secretary position. Ms. Billy noted that the title of "Secretary" is a term that can have more than one meaning and the use of the term in this context does not jeopardize the organization.

**OUTCOME:** The motion was agreed to by voice vote, with President McDonald voting in opposition.

**MOTION:** President Parish moved [seconded by President Clark] that the Membership and Accreditation Committee consider new membership categories and issues and make recommendations to the Board regarding various types of membership that exist and could exist within AIHEC. A preliminary report shall be discussed at the Spring 2009 Membership and Accreditation Committee meeting.

**OUTCOME:** The motion was agreed to by voice vote.

**MOTION:** President Parish moved [seconded by President Shanley] that the AIHEC membership work with their respective tribal government to establish tribal accreditation codes, based on tribal laws and customs, and that they seek reciprocity with regional, state, and federal accrediting entities for true tribal educational ownership.

**OUTCOME:** The motion was agreed to by voice vote.

**XII. AMERICAN INDIAN COLLEGE FUND REPORT.**

Mr. Richard Williams, President and CEO of the American Indian College Fund ("A\*CF"), provided an update on the Fund's activities. He stated that another organization is advertising that it supports TCUs through its fundraising efforts. Mr. Williams stated that if a TCU finds that their school's name is being used in this way, the TCU should contact the suspect organization and ask them to stop, and also notify the local State Attorney General's Office that the organization is using your institution's name illegally in fundraising campaigns. Mr. Williams reported on the challenges of fundraising during an election year, and in the current economic environment. He stated that A\*CF is \$2.5 million below what was raised at this time last year. He stated that the fundraising efforts will become more aggressive, and expenses are likely to double. Mr. Williams stated that over the next five years, he hopes to double the amount of money that was previously raised by the College Fund. He stated that the A\*CF may become out of compliance with watchdog agencies due to these aggressive fundraising efforts, and the A\*CF has notified its donors of this possible situation.

Mr. Williams stated that the Lumina Foundation for Education is interested in hosting a two-day workshop on leadership, fundraising and alumni relations in the spring 2009.

**XIII. ELECTION OF OFFICERS.**

The following individuals received nominations from the floor and were subsequently elected to serve as the officers (Executive Committee) of the American Indian Higher Education Consortium for the 2008-2010 term:

Chair:	David Yarlott, Jr.
Vice Chair:	Cynthia Lindquist Mala
Secretary:	Ferlin Clark
Treasurer:	James Shanley
Member-at-Large:	Cheryl Crazy Bull

**XIV. OTHER BUSINESS.**

Ms. Billy introduced Larry Smith from the Center on Philanthropy at Indiana University. Mr. Smith stated that the Center has scheduled a workshop in May 2009 that may be beneficial to TCU presidents. The workshop will focus on leadership development and fundraising, particularly in the areas of endowments and alumni giving. Mr. Smith will provide additional details about the workshop to the TCU presidents once this information is available.

**XV. SPECIAL RECOGNITION OF SERVICE.**

A special honoring ceremony was conducted for Chair Crazy Bull as she ends her tenure as Board Chair. Several meeting participants individually expressed their appreciation for her leadership and guidance as Chair of the AIHEC Board. President Clark performed an honor song for President Crazy Bull.

**XVI. ADJOURNMENT.**

**MOTION:** President Clark moved [seconded by President Yarlott] that the 2008 Fall Board of Directors meeting be adjourned.

Accordingly, Chair Crazy Bull adjourned the 2008 Fall Board of Directors meeting at 12:50 p.m.

Minutes prepared by Mary Presswood, AIHEC executive assistant.

Executed and acknowledged by the undersigned being the Second Vice-Chair of the Corporation.



\_\_\_\_\_  
Cynthia Lindquist Mala, Second Vice-Chair  
American Indian Higher Education Consortium

March 28, 2009

\_\_\_\_\_  
Date